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## STATE OF MARYLAND



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September 30, 2022

## **BY ELECTRONIC MAIL**

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## Re: Response to Placement Needs Assessment

Dear Mitch and Stephanie:

I am writing in reply to your letter of September 22 to Judith Meltzer, Kathleen Noonan, David Beller, Steven Cohen, and me concerning the biennial needs assessment completed by the Institute for Innovation & Implementation at the University of Maryland, Baltimore. As suggested by Judy at the June 23 Problem Solving Forum, I have attached the response of the Baltimore City Department of Social Services to the Institute's Assessment.

Sincerely,

James S. Becker

JAMES RUFFIN Deputy Counsel

**JAMES S. BECKER** 

RASHIDA JONE-BUTLER Deputy Counsel